



Scotiabank
Centre

2025-26

IMPACT REPORT

ACCOUNTABILITY &
PERFORMANCE ANALYSIS

Events East is a purpose-led organization that attracts and hosts premier events and operates signature venues that drive community vibrancy and economic impact in Halifax and Nova Scotia. We were created as part of a partnership between the Halifax Regional Municipality and Province of Nova Scotia, and we work in collaboration with them to manage our business in a transparent and responsible manner.

Scotiabank Centre is the largest multipurpose facility in Atlantic Canada and is widely recognized as the region's premier venue for major sporting and entertainment events. It is owned by Halifax Regional Municipality and managed by Events East. All operating income or losses generated accrue to HRM, and all capital improvements are funded by the municipality.

EXECUTIVE SUMMARY

This analysis outlines management's perspective on Scotiabank Centre's 2025–26 performance against key financial and operational outcomes in the annual business plan and serves as the annual public accountability statement.

In 2025-26, Scotiabank Centre exceeded targets for economic impact, events, and attendance. All other outcome measures were achieved.

Long-term event attraction remained a strategic focus, and we delivered a strong year-round event calendar, including the 2025 Montana's Canadian Curling Trials, Halifax's first PWWHL games, and successful home seasons for the Halifax Mooseheads and Halifax Thunderbirds. We also improved the fan experience through food and beverage and technology upgrades, while monitoring feedback throughout the year.

We finalized our organization's next five-year strategic plan to 2030 and continued to discuss the long-term future of Scotiabank Centre with HRM. As manager and operator of the venue on their behalf, we remain committed to aligning with HRM's priorities, demonstrating fiscal responsibility, and generating community impact through the events we host.

TABLE OF CONTENTS

Performance Analysis	4
Economic Impact	4
Event Mix	4
Financial Performance	5
Strategic Priorities	5
1. Delivering Experiences	5
2. Creating Impact	6
3. Looking Ahead	6
Outcomes & Performance Measures	7
Combined Core Accountability & Strategic Measures	8
Audited Financial Statements	9

PERFORMANCE ANALYSIS

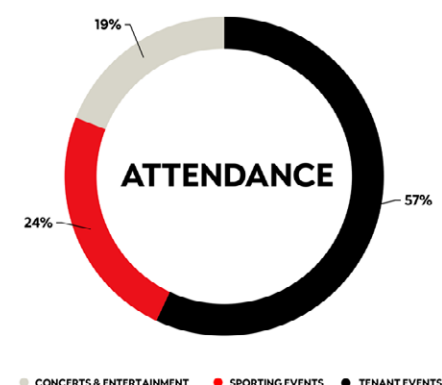
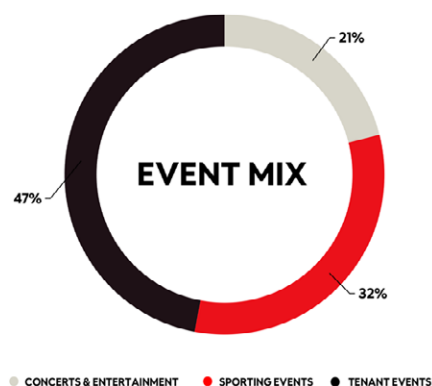
ECONOMIC IMPACT

Economic impact measures new money spent in Nova Scotia because of events hosted at the venues we manage. For Scotiabank Centre, it is calculated annually using attendee and promoter spending data.

In 2025-26, Scotiabank Centre exceeded its impact targets by hosting 114 events, attracting more than 553,000 attendees, and generating \$56 million in direct expenditures.

EVENT MIX

In 2025-26, Scotiabank Centre hosted a diverse event mix that included 18 concerts and several family entertainment events, 54 tenant events, the 2025 Montana's Canadian Curling Trials, and two PWHL Takeover Tour games.



25-26 TARGETS

25-26 ACTUALS

CORE MEASURES		
Total events	105	114
Total attendance	480,000	553,252
Total direct expenditures	\$47M	\$56M

25-26 ACTUALS

ECONOMIC IMPACT	
Total incremental expenditures	\$15M
Estimated person-years of employment	828
Estimated household income	\$26.7M
Estimated provincial tax revenue	\$3.3M

Notes:

Direct expenditures measure the estimated impact of the events we host, using a methodology and calculation developed through an analysis of historical and average attendee and event organizer spending. 27 per cent of Scotiabank Centre direct expenditures are incremental. Incremental expenditures are those that would not have taken place in the absence of Events East facilities and activities.

The calculation used to estimate direct expenditures was updated in March 2026 to reflect inflationary factors following an analysis conducted by [HLT Advisory](#), which included a review of regional market data and Statistics Canada Consumer Price Index data. As such, this updated calculation has been applied to the economic impact targets and actuals for 2025-26.

Economic impact figures are calculated by the Nova Scotia Department of Finance and Treasury Board using the Input-Output Model.

FINANCIAL PERFORMANCE

Scotiabank Centre ended 2025-26 with a \$199K surplus that is transferred to HRM, compared with a budgeted \$500K deficit. The primary driver of this favourable result was higher concession commission revenue driven by higher attendance, which carries minimal associated expenses.

Revenue totaled \$12.8M, above the \$9.8M budget and \$10.8M in the prior year. The increase was driven primarily by event revenue, including rent, recoveries, and concessions, which totaled \$7.8M compared with a budget of \$4.7M and \$5.9M in 2024-25. Premium product revenue, which includes Premium Seating and corporate partnerships, was \$4.9M, slightly above budget and prior year revenue of \$4.7M.

Total operating expenses were \$9.8M, compared with a budget of \$7.4M and \$8.4M in the prior year. Variable event expenses increased with event activity to \$6.7M, compared with \$4.4M budgeted and \$5.6M in 2024-25. Third-party contract renewals and related increases in cleaning, security, and other event service costs also contributed to this increase. Other operating expenses, including salaries, administration and technology, marketing, insurance, and rent, totaled \$3.1M and represented a smaller share of revenue than in the prior year.

Shared facilities and building costs were \$2.8M, compared with a budget of \$2.5M and \$2.2M in the prior year. These costs are modestly higher than budget due to various repairs and maintenance required throughout the year.

STRATEGIC PRIORITIES



1. DELIVERING EXPERIENCES

MEMORABLE EVENTS

Scotiabank Centre hosted 114 events in 2025-26, welcoming more than 553,000 fans.

The year-round event calendar featured successful seasons for the Halifax Mooseheads and Halifax Thunderbirds (including the Thunderbirds' first at-home playoff game, at the end of their 2024-25 season), major concerts including Bryan Adams, Sarah McLachlan, The Beaches, and Big Wreck, and the return of the Royal Nova Scotia International Tattoo, the AUS Men's and Women's Basketball Championships, and Stars on Ice.

The Davis Cup took place without fans in attendance in September 2025, due to safety concerns related to protests. Full emergency planning and preparedness was undertaken in collaboration with key partners.

Notable Highlights

The Gifts We Carry

In September 2025, Scotiabank Centre welcomed hundreds of secondary students for The Gifts We Carry, a youth empowerment event recognizing Truth and Reconciliation Day and celebrating Mi'kmaq artists, performers, and cultural traditions.

Montana's Canadian Curling Trials

The 2025 Montana's Canadian Curling Trials were hosted in November after more than a year of planning. The event attracted more than 100,000 curling enthusiasts to downtown Halifax to enjoy 20 ticketed events and free community engagement activities.

PWHL Takeover Tour

Scotiabank Centre hosted two PWHL Takeover Tour games in December and January, drawing sold-out crowds of more than 10,000 and marking the first PWHL games in Atlantic Canada.

U SPORTS

In March 2026, Scotiabank Centre hosted the U SPORTS Men's Hockey Championship with Saint Mary's University, the first of four U SPORTS National Championships to be hosted at Scotiabank Centre over the next three years.

ENHANCED CONCESSIONS

Aramark Sport and Entertainment Services assumed responsibility for concessions on August 1, 2025, following the end of the previous provider's contract. The transition was completed during Q2 and included equipment replacement and initial fan-facing changes focused on improving service efficiency. Further adjustments in Q3, based on feedback and real-time learning, resulted in a stable service model by year-end. The strategic decision was also made to transition food and beverage service for premium suites to Halifax Convention Centre's catering and culinary team. This approach supports efficiency, consistency and excellence across the operation.

TECHNOLOGY UPGRADES

With HRM support, the public address system at Scotiabank Centre was replaced and static advertising assets were replaced with digital ribbon boards and screens. These improvements modernized the venue to align with the evolving expectations of partners, tenants, event organizers, and fans.

FAN INSIGHTS

The purpose of the Scotiabank Centre fan feedback program is to improve understanding of what fans value, what most influences their satisfaction and how these insights can inform operational decisions over time. Following a full year of data collection, a benchmark fan satisfaction rating of 80% was confirmed in Q1 of 2025-26. The primary drivers of satisfaction, as identified by fans, are sense of safety, venue cleanliness, staff interactions, and ease of venue entry. The main improvement opportunities are food and beverage quality and wait times and line ups.

Data collection continued throughout the year and the 80% satisfaction rating was maintained. The program will continue through 2026-27 and insights will be monitored closely.

SERVICE DELIVERY & EMPLOYEE TRAINING

Our annual training program was delivered for both staff and service partners, including Shadow Security, Aramark, St. John's Ambulance, and Bee Clean. Additional training for security supervisors supported consistent practices, and a new onboarding approach for event attendants was introduced in Q2 to further support them in creating a welcoming and inclusive environment.



2. CREATING IMPACT

LONG-TERM EVENT ATTRACTION

Our team continues to cultivate opportunities and prepare bids for events from 2027 through 2030.

A major success in this strategy was the 2025 Montana's Canadian Curling Trials, which included pre-trials events in Liverpool and Wolfville. This major event included 20 ticketed and nationally broadcast events (draws) over eight days.

The U SPORTS championship hosted in March 2026 was another success. This was a collaborative bid effort between Scotiabank Centre, Nova Scotia universities, Sports & Entertainment Atlantic, Discover Halifax, HRM and Events Nova Scotia. It also marks the first time full gender parity will be featured so significantly in a multi-event bid.

In Q1, Scotiabank Centre was announced as the host of the 2026 QMJHL Draft, the first time Halifax will host this important league event. Planning was underway throughout the year to prepare for hosting in June 2026 in partnership with the Halifax Mooseheads.

INCLUSIVE & WELCOMING ACCESS

We donated approximately 1,250 tickets, an increase from 800 tickets in the prior year, and supported more than 15 local non-profit organizations in their community inclusion efforts. Our partners included Kids Up Front, Prescott Group, Special Olympics of Nova Scotia, ISANS, Big Brothers Big Sisters of Greater Halifax, Elizabeth Fry Society, and Rainbow Refugee Association. We also facilitated the donation of 50 tickets to Indigenous youth on behalf of the PWHL.

COMMUNITY & FAN ENGAGEMENT

Throughout the year, we promoted event activity and generated excitement through advertising, social media, community activations, contests, communications with neighbouring downtown businesses and industry partners, and earned media coverage.

For the Curling Trials, we participated in the local host committee, working with community partners to bring the Festival of Rings to life. This unique, culturally focused engagement initiative connected with communities not typically exposed to or included in the sport. In addition, Halifax Convention Centre was home to The Patch, a free, drop-in gathering place with a nightly lineup of live entertainment, games and athlete appearances. The Patch featured 21 local bands over eight days.

For the PWHL Takeover Tour, we partnered with Hockey Nova Scotia, Halifax Stanfield International Airport, and the Mi'kmaq Native Friendship Centre to offer various free engagement opportunities for amateur athletes, fans, and the business community, including open practices, autograph signings, pre-game receptions, a stakeholder breakfast, and airport welcomes for arriving athletes.

PARTNERSHIP GUIDELINES

Community partnership and sponsorship guidelines were finalized and implemented across the organization. We supported 12 community or industry organizations through strategic event partnerships this year: six with a community equity focus, and six with an industry or economic development focus.



3. LOOKING AHEAD

INFRASTRUCTURE & REVITALIZATION

Capital investments made throughout the year focused on enhancing the fan experience (through digital signage and public address system upgrades, as noted earlier in this report) and maintaining key building systems. Projects were completed concurrently over a condensed six-week timeline to minimize disruption to event activity. A comprehensive safety plan was in place to support successful completion of the work.

Conversations with HRM about the future of Scotiabank Centre and revitalization options for the venue remain productive and will continue in 2026-27.

SUSTAINABILITY

Plans to work with Scotiabank Centre's new food and beverage partner to develop an approach to food rescue were intentionally deferred to 2026-27 to allow core service delivery and successful partnership transition to remain the top priority.

OUTCOMES & PERFORMANCE MEASURES

Key performance and operational outcomes against our 2025-26 Business Plan:

PRIORITY	MEASURE	2025-26 TARGET	2025-26 ACTUAL
Business growth	Economic impact	Generate a minimum of \$47M in direct expenditures through the events we host.	Generated \$56M in direct expenditures* through the events we hosted.
Business growth	Number of events hosted at Scotiabank Centre	Successfully host 105 events with 480,000 total attendees.	Successfully hosted 114 events with 553,252 total attendees.
Fan experience	Fan satisfaction	Establish a benchmark for fan satisfaction. Ensure a successful transition to a new concessions provider.	Benchmark established and maintained at 80%. Transition completed with Aramark.
Community connection	Community access & engagement	Support 10 non-profits with at least 1,000 event ticket donations. Establish community partnership guidelines.	Supported 15 non-profits and donated approximately 1,250 tickets. Guidelines finalized and implemented.
Accountability and sustained performance	Capital projects	HVAC, public address system projects, and digital signage projects successfully completed in collaboration with HRM.	Projects completed successfully.
	Long-term planning	Confirm approach to modernization.	Conversations with HRM ongoing.

* Direct expenditures measure the estimated impact of the events we host, using a methodology and calculation developed through an analysis of historical and average attendee and event organizer spending. 27 per cent of Scotiabank Centre direct expenditures are incremental. Incremental expenditures are those that would not have taken place in the absence of Events East facilities and activities.

COMBINED CORE ACCOUNTABILITY & STRATEGIC MEASURES

Scotiabank Centre and Halifax Convention Centre are managed and operated by Events East. Our strategic priorities guide our activities, and we monitor and measure our performance in the following core areas: economic impact, event attraction, and attendance. Below is the combined impact of our facilities on the Nova Scotia economy.

	Scotiabank Centre	Halifax Convention Centre	Total
CORE MEASURES			
Total events	114	194	308
Total attendees	553,252	107,541	660,793
Total direct expenditures	\$56M	\$91M	\$147M
ECONOMIC IMPACT			
Total incremental expenditures	\$15M	\$91M	\$106M
Estimated person-years employment	828	1,069	1,897
Estimated household income	\$26.7M	\$41.9M	\$68.6M
Estimated provincial government tax revenue	\$3.3M	\$5.2M	\$8.5M

Notes:

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Economic impact figures are calculated by the Nova Scotia Department of Finance and Treasury Board using the Input-Output Model.



Scotiabank
Centre

2025-26

IMPACT REPORT

FINANCIAL STATEMENTS
March 31, 2026

MANAGEMENT'S REPORT

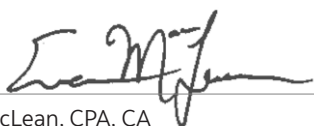
The financial statements of Scotiabank Centre have been prepared by management of Events East Group based on the financial reporting provisions prescribed in the Management Agreement [the "Agreement"], between Halifax Regional Municipality and Events East Group dated February 5, 2020. Management has applied the principles of Canadian public sector accounting standards, and the integrity and objectivity of these financial statements are management's responsibility. Management is responsible for all of the notes to the financial statements, and for ensuring that this information is consistent, where appropriate, with the information contained in the financial statements.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced.

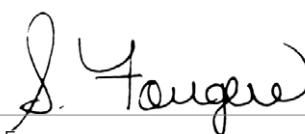
The Board of Directors [the "Board"] is responsible for ensuring that management fulfills its responsibilities for financial reporting and internal control and exercises these responsibilities through the Board. The Board reviews internal financial statements frequently and external audited financial statements annually.

The external auditors, Deloitte LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the financial statements. The external auditors have full and free access to financial management of Scotiabank Centre and meet when required.

On behalf of **Events East Group**:



Evan MacLean, CPA, CA
Director of Finance & Corporate IT



Suzanne Fougere
President & CEO

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Scotiabank Centre

Opinion

We have audited the financial statements of Scotiabank Centre (the "Company"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, remeasurement gains and losses, change in net debt and cash flow for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements of the Company for the year ended March 31, 2026 are prepared, in all material respects, in accordance with the financial reporting provisions described in note 2 to meet the requirements of the Management Agreement dated February 5, 2020 [the "Agreement"] between Halifax Regional Municipality and Events East Group.

Basis of Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Emphasis of Matter – Basis of Accounting

Management is responsible for the preparation of the financial statements in accordance with the financial reporting provisions as described in Note 2 to meet the requirements of the Agreement, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Company's financial reporting process.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with PSAS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte LLP

Chartered Professional Accountants
Halifax, Nova Scotia
June 26, 2026

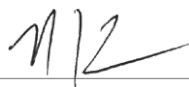
STATEMENT OF FINANCIAL POSITION

As at March 31

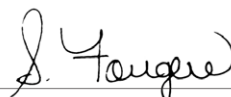
	2026 \$	2025 \$
FINANCIAL ASSETS		
Cash	2,091,239	1,920,701
Accounts receivable	1,973,353	2,101,223
Total financial assets	4,064,592	4,021,924
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	1,725,801	1,903,949
Due to Events East Group [note 4]	1,043,447	813,106
Due to Halifax Regional Municipality, net [note 4]	566,585	511,491
Unearned revenue	869,885	863,632
Total financial liabilities	4,205,718	4,092,178
Net debt	(141,126)	(70,254)
NON-FINANCIAL ASSET		
Prepaid expenses	141,126	70,254
Accumulated surplus	—	—

See accompanying notes

On behalf of the Board:



Director



President

STATEMENT OF OPERATIONS AND ACCUMULATED SURPLUS

Year ended March 31

	2026 \$	2026 \$	2025 \$
	[budget]		
REVENUE [NOTE 4]	9,770,000	12,759,775	10,771,186
EXPENSES			
Events	4,710,000	6,667,543	5,631,342
Salaries [notes 3 and 4]	2,384,000	2,298,837	2,135,292
Administration and technology	274,000	385,986	274,809
Marketing and promotions	256,000	301,090	279,179
Insurance and rent	127,000	117,942	124,348
	7,751,000	9,771,398	8,444,970
Annual surplus before shared facilities and building costs	2,019,000	2,988,377	2,326,216
Shared facilities and building costs, net [note 1]	2,519,000	2,789,080	2,244,768
Annual surplus (deficit)	(500,000)	199,297	81,448
Transfer to Halifax Regional Municipality [note 4]	500,000	(199,297)	(81,448)
Annual surplus after transfers from Halifax Regional Municipality	—	—	—
Accumulated surplus, beginning of year	—	—	—
Accumulated surplus, end of year	—	—	—

See accompanying notes

STATEMENT OF CHANGES IN DEBT

Year ended March 31

	2026 \$	2025 \$
Annual surplus after transfers to Halifax Regional Municipality	—	—
Increase in prepaid expenses	(70,872)	(14)
Increase in net debt	(70,872)	(14)
Net debt, beginning of year	(70,254)	(70,240)
Net debt, end of year	(141,126)	(70,254)

See accompanying notes

STATEMENT OF CASH FLOWS

Year ended March 31

	2026 \$	2025 \$
OPERATING ACTIVITIES		
Annual surplus after transfers from Halifax Regional Municipality	—	—
Net change in non-cash working capital balances		
Accounts receivable	127,870	(181,813)
Accounts payable and accrued liabilities	(178,148)	(401,565)
Increase (decrease) in Due to Halifax Regional Municipality	55,094	(322,501)
Increase in due to Events East Group	230,341	204,382
Increase in unearned revenue	6,253	37,780
(Increase) in prepaid expenses	(70,872)	(14)
Cash used in operating activities	170,538	(663,731)
Net increase (decrease) in cash during the year	170,538	(663,731)
Cash, beginning of year	1,920,701	2,584,432
Cash, end of year	2,091,239	1,920,701

See accompanying notes

NOTES TO FINANCIAL STATEMENTS

1. NATURE OF OPERATIONS

Scotiabank Centre [the “Centre”] is a sports and entertainment complex owned by the Halifax Regional Municipality [“HRM”]. The Centre is an asset of HRM and is not a separate legal entity. All operating surpluses or deficits generated by the Centre accrue to HRM and they fund all significant capital improvements.

The Centre is operated by Events East Group [“Events East”] on behalf of HRM under a Management Agreement [the “Agreement”] dated February 5, 2020 which outlines Events East’s management of the Centre. The Agreement is for a term of five years and may be renewed upon mutual agreement of Events East and HRM for two additional five-year terms. The agreement was extended for the first of two additional five-year terms on June 27, 2025.

Effective April 9, 2018, a Shared Services and Facilities Agreement [“SSFA”] was signed between HRM and an external third party. The agreement directs the shared operation of the former World Trade and Convention Centre [“WTCC”] building, including the Office Tower, and the Scotiabank Centre building, which share common spaces and facilities that are integral to the operation of both the former WTCC building and the Centre. Events East, as manager of the Centre, is assigned by HRM as operator of the SSFA on HRM’s behalf. As such, all shared facilities operations, expenses and recoveries from the third party are recognized in the Centre’s financial statements.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The Centre’s management has prepared these financial statements by applying the principles of the Chartered Professional Accountants of Canada Public Sector Accounting Standards for other government organizations as defined by the Canadian Public Sector Accounting Board, which sets out generally accepted accounting principles for government organizations.

These financial statements were prepared in accordance with the significant accounting policies described below to comply with the financial reporting provisions prescribed in the Agreement dated February 5, 2020 and the extension agreement dated June 27, 2025, between HRM and Events East.

Accordingly, these financial statements include only the operating results of the Centre as managed by Events East in its role as an agent for HRM. The basis of accounting used in these financial statements materially differs from Public Sector Accounting Standards for other government organizations as defined by the Canadian Public Sector Accounting Board because the financial statements include only the operating net assets of the Centre.

These financial statements do not include the assets [including the original cost of the property] and liabilities related to the property that are controlled by HRM, the property owner. The assets of the Centre are available for the satisfaction of debts, contingent liabilities and commitments of HRM and not just those liabilities presented in the accompanying statement of financial position.

Cash

Cash is comprised of cash on hand and balances held at financial institutions.

Tangible capital assets

The land, building and equipment utilized and operated by the Centre are owned by HRM and are not included in these financial statements. The cost of the debt and depreciation related to these assets are not recorded in these financial statements. HRM includes these assets in its financial statements and will capitalize betterments to the facility based on its own accounting policies. Any betterment made to the facility and paid for by the Centre that is not reimbursed by HRM is expensed in the period they are incurred.

Prepaid expenses

Prepaid expenses include costs incurred prior to the period expected to benefit from them, including software maintenance agreements and insurance.

Revenue

Revenue is recognized when the item has an appropriate basis of measurement, a reasonable estimate can be made of the amount involved, and for an item that involves obtaining or giving up future economic benefits, it is expected that such benefits will be obtained or given up. Funds received when these criteria have not been met are recorded as unearned revenue.

Expenses

Expenses are reported on an accrual basis. The cost of all goods consumed, and services received during the year are expensed.

3. EMPLOYEE FUTURE BENEFITS

Pension costs

Employees of the Centre participate in the Public Service Superannuation Plan [“PSSP”], a contributory defined benefit pension plan administered by the Public Service Superannuation Plan Trustee Inc., which provides pension benefits based on length of service and earnings. Contributions to the Plan are required by both the employees and the employer. Total employer contributions for 2026 were \$233,952 [2025 – \$224,693] and were recorded in salaries during the year. Total employee contributions for 2026 amounted to \$233,952 [2025 – \$224,693]. The Centre is not responsible for any underfunded liability, nor does the Centre have access to any surplus that may arise in this Plan and, accordingly, no liability associated with this Plan has been recognized in the financial statements as this resides with the Province of Nova Scotia.

4. RELATED PARTY TRANSACTIONS

The Centre had the following transactions with the government and other government-controlled organizations:

	2026 \$	2025 \$
Payroll recoveries paid to Events East ^[1]	(4,671,833)	(4,315,386)
Commissions received from Events East ^[2]	787,584	479,187
Net transfers from Halifax Regional Municipality ^[3]	(398,390)	(137,536)
Interest revenue from Halifax Regional Municipality ^[4]	93,862	152,308
Reimbursements paid to Events East ^[5]	(156,285)	(308,313)

- [1] Payroll and related costs of the Centre were paid by Events East on behalf of the Centre.
- [2] Commissions earned on ticket sales purchased through Ticketing Services, a division of Events East and starting in 2026 Premium Suite Food & Beverage sales Commissions from Halifax Convention Centre, a division of Events East.
- [3] Transfers throughout the year include deficit funding net of payment for policing services rendered by HRM.
- [4] Interest earned on cash deposits held on behalf of the Centre by HRM as part of their pooling arrangement with the bank.
- [5] Events East and the Centre had a variety of intercompany transactions throughout the year related to allocation of general expenses, paid by Events East on behalf of the Centre.

These transactions are in the normal course of operations and are measured at the exchange amount which is the consideration established and agreed to by the related parties. Amounts due to/from related parties are without payment terms and are non-interest bearing.

5. FINANCIAL INSTRUMENTS AND RISK MANAGEMENT

The Centre's financial instruments are recorded at cost or amortized cost. Financial assets consist of assets that could be used to settle existing liabilities or fund future activities, and include cash, and accounts receivable. Financial liabilities consist of the Centre's accounts payable and accrued liabilities, unearned revenue, due to Halifax Regional Municipality and due to Events East Group. The carrying value of the Centre's financial instruments approximates their fair value. Transaction costs are expensed when incurred.

Risks and uncertainties

The Centre's management recognizes the importance of managing significant risks including policies, procedures and oversight designed to reduce the risks identified to an appropriate threshold. The Board of Directors is provided with timely and relevant reports on the management of significant risks. Significant risks currently managed by the Centre include liquidity risk, capital risk, and credit risk.

Liquidity risk

Liquidity risk is the risk that the Centre will be unable to meet its contractual obligations and financial liabilities. The Centre manages liquidity risk by monitoring its cash flows and ensuring that it has sufficient resources available to meet its obligations and liabilities.

Capital risk

The main objective of the Centre is to promote, manage, develop and administer the facility on behalf of HRM. The Centre does not maintain any permanent capital as each year's surplus or deficit is transferred to HRM.

Credit risk

The Centre is primarily exposed to credit risk, which is the risk that a debtor may be unable or unwilling to pay amounts owing, thus resulting in a loss. To mitigate this risk, the Centre requires deposits where collectability is uncertain.

6. BUDGETED FIGURES

Budgeted figures have been provided for comparison purposes as approved by Events East's Board of Directors.